

## The HR Scorecard

Help us understand your current situation. Please complete the scorecard by circling the number that most reflects your thoughts on each paired phrase.

|   | LEVEL 1  |   |   |   |   |   | LEVEL 5   |
|---|--|---|---|---|---|---|---|
| A | I've spent hundreds of hours and thousands of dollars trying to solve HR issues.   | 1 | 2 | 3 | 4 | 5 | I have an expert HR team to call whenever I have questions I can't answer on my own.  |
| В | My hiring practices need fine-tuning but I don't know where to start.  | 1 | 2 | 3 | 4 | 5 | I have access to best practice checklists for hiring and retention, new hire toolkits and interviewing training courses.  |
| С | I can't keep up with the constantly changing employment laws to make sure my business is compliant.                                    | 1 | 2 | 3 | 4 | 5 | I'm fully aware of state and federal employment law changes.  |
| D | I worry my benefits administration and payroll practices may trigger penalties or fines for being out of compliance with the new laws. | 1 | 2 | 3 | 4 | 5 | I am knowledgeable of payroll and benefits rules and am prepared for IRS or DOL compliance audits.  |
| E | I know I need to train my employees but I can't afford the expense.  | 1 | 2 | 3 | 4 | 5 | I have an affordable training solution for my employees.  |
| F | I am so busy managing my operations and customers that I don't have time or resources to focus on human resources.                     | 1 | 2 | 3 | 4 | 5 | I have the resources and tools to conduct an HR audit and HR experts to help me set my HR priorities.   |
| G | I'm not sure when we last updated the employee handbook.   | 1 | 2 | 3 | 4 | 5 | I can access my employee handbook online and am able to update it easily.   |
| Н | I search and copy generic job<br>descriptions from the internet for use in<br>recruiting, onboarding and benefits<br>administration.   | 1 | 2 | 3 | 4 | 5 | I have a job description tool to customize individual jobs to improve recruiting, performance management, and disability accommodation and return-to-work analyses. |
| 1 | We do not have a formal process for evaluating employee performance.   | 1 | 2 | 3 | 4 | 5 | I have access to best practices for employee performance management.  |
| J | I see my broker only at renewal.   | 1 | 2 | 3 | 4 | 5 | I see my broker as a true partner and business advisor year-round.  |
| К | I don't have a way to prove compliance.  | 1 | 2 | 3 | 4 | 5 | We use state-required and industry-specific training that helps me mitigate my company's risk profile.  |
| L | We care about safety, but do not have injury/illness prevention programs or safety training for our staff.                             | 1 | 2 | 3 | 4 | 5 | We use several tools and templates to prepare safety plans and training.  |
| М | I am not sure how to handle returns to work after injuries.  | 1 | 2 | 3 | 4 | 5 | I have access to tools to help me manage leaves of absence and disability accommodations.   |